

**9 OCTOBER 2023**

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**2023/24 MONTH 04 BUDGET MONITORING UPDATE AND PROPOSED  
2024/25 BUDGET STRATEGY**

**TO RECEIVE THE REPORT OF THE SEW CJC INTERIM SECTION 151  
OFFICER**

**AGENDA ITEM: 4**

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**Reason for this Report**

1. To update the South East Wales Corporate Joint Committee (the CJC) on the 2023/24 Month 04 Revenue Budget Monitoring position and projected out-turn, as at 31 July 2023.
2. To set-out the CJC's proposed 2024/25 Budget Strategy and timetable which will allow detailed budgets to be prepared over the autumn period and for appropriate consultation to take place, ahead of the Budget being presented to the CJC for consideration and approval, no later than the 31 January 2024.
3. To provide an update on the key elements of the finance workstream within the overall CJC Transition Plan, which subject to the successful implementation of the 'Lift & Shift' model will require the CJC to consider a number of practical and regulatory implications ahead of the financial year 2024/25.

**Background**

4. The South East Wales CJC Regulations 2021 came into force on 1 April 2021 which established the corporate legal entity of the CJC, consisting of the 10 constituent Cardiff Capital Region (CCR) local authorities and, for the purposes of the Strategic Development Plan (SDP), the Bannau Brycheiniog National Park Authority (BBNPA).
5. The CJC is responsible for carrying out the Strategic Development Planning (SDP) function and preparing a Regional Transport Plan (RTP) (the "New Functions") as well as having a wider Economic Wellbeing role across the South East Wales region. These Economic Wellbeing powers have provided the opportunity to 'Lift & Shift' the Cardiff Capital Region City Deal (CCRCD) from the existing arrangements to the new corporate entity through which multiple programmes, investments and functions could be developed and delivered on a regional basis.
6. At its meeting of the 30 January 2023, the CJC adopted a 'Building Foundations' approach to setting its 2023/24 budget and in doing so, approved a revenue budget of £255,662. This approach was designed to minimise the impact of any detriment incurred by the CJC whilst the technical issues remained outstanding. Therefore, for the 2023/24 budget a nominal sum of £25,000 was approved for each of the CJC

operational areas, for the commencement of the Strategic Development Plan (SDP) and the Regional Transport Plan (RTP).

7. In addition, the 2023/24 budget included additional sums to build on the CJC's Standing Orders, for example to review the arrangements for sub-committees, which are required under the regulations. However, the report noted that whilst the CJC operates on a Building Foundations basis, the work programme for its various sub-committees is likely to be limited and decisions around the formal commencement date for each of the sub-committees would be considered later in the year.
8. Therefore, as in prior years, the key aspect of the 2023/24 budget revolved around the resources needed for CJC management and overheads required to support the CJC's overall governance and decision-making processes. Furthermore, the budget approved included sums to allow the CJC to be compliant with wider legislation such as the preparation (and audit) of its accounts under the Accounts & Audit Regulations 2014.

## Issues

9. Table 1.0 below sets out the position against the 2023/24 approved CJC revenue budget at Month 04 (31 July 2023) and the projected out-turn to the end of the financial year.

South East Wales Corporate Joint Committee Operational Budget - Building Foundations						
Description	2023/24	Month 04	Month 04	Month 04	23/24	23/24
	Budget	Actual	Commit'	Revised	Forecast	Variance
	£	£	£	£	£	£
<b>1. New Functions</b>						
Strategic Development Plan - CJC	25,000	-	-	-	25,000	-
Regional Transport Plan - CJC	25,000	-	-	-	25,000	-
Economic Wellbeing	-	-	-	-	-	-
<b>New Functions Sub-Total</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>-</b>
<b>2. Governance &amp; Sub-Committees</b>						
Governance & Audit Committee	6,500	-	-	-	12,470	5,970
Standards Committee	500	-	-	-	5,000	4,500
Scrutiny Committee	500	-	-	-	5,000	4,500
Translation Services	500	-	-	-	500	-
Other - Travelling Expenses	-	-	-	-	250	250
<b>Governance &amp; Sub-Committee Sub-total</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,220</b>	<b>15,220</b>
<b>3. Corporate Duties</b>						
Maintaining CJC Corporate Duties	5,000	-	1,684	1,684	14,317	9,317
<b>Corporate Duties Sub-total</b>	<b>5,000</b>	<b>-</b>	<b>1,684</b>	<b>1,684</b>	<b>14,317</b>	<b>9,317</b>
<b>4. Management &amp; Overheads</b>						
CCR SLA: CJC Officer & Cabinet Support	58,531	-	19,510	19,510	88,656	30,125
CC SLA: Statutory Officers & HR Advisory	36,100	-	1,833	1,833	5,500	- 30,600
RCT SLA: Transactional Support & Systems	46,031	-	7,010	7,010	36,031	- 10,000
CJC Insurances & Broker Fees	20,000	4,251	11,156	15,407	15,407	- 4,593
External Audit	2,000	-	-	-	2,100	100
Contingency	30,000	- 1,502	1,522	20	20,431	- 9,569
<b>Management &amp; Overheads Sub-total</b>	<b>192,662</b>	<b>2,749</b>	<b>41,031</b>	<b>43,780</b>	<b>168,125</b>	<b>- 24,537</b>
<b>Total Annual Budgets</b>	<b>255,662</b>	<b>2,749</b>	<b>42,715</b>	<b>45,464</b>	<b>255,662</b>	<b>- 0</b>
<b>6. Funded By</b>						
SEW CJC Constituent LAs	- 255,123	- 255,123	- 42,626	- 45,370	- 255,123	-
Bannau Brycheiniog National Park Authority	- 539	- 539	- 89	- 94	- 539	-
<b>Total</b>	<b>- 255,662</b>	<b>- 255,662</b>	<b>- 42,715</b>	<b>- 45,464</b>	<b>- 255,662</b>	<b>-</b>
<b>NET SURPLUS/DEFICIT</b>	<b>-</b>	<b>- 252,913</b>	<b>-</b>	<b>0</b>	<b>- 0</b>	<b>0</b>

10. Table 1.0 summarises that at Month 04 the revised expenditure amounted to £45,464, which represents 17.8% of the approved budget. In summary, Month 04 position is that the budget is on target to be fully spent during 2023/24. The overall position

includes a number of favourable and adverse variances against individual budget head, which can be summarised as follows:

#### New Functions (On Target)

11. Whilst the CJC has undertaken a range of preparatory work (assessment of the emerging Welsh Government (WG) guidance, meetings with WG and Constituent Councils etc.) on both the Strategic Development Plan (SDP) and the Regional Transport Plan, it has yet to incur any costs in relation to the £25,000 budget approved for each function.
12. However, as the RTP Implementation Plan (31 October 2023) and the SDP Delivery Agreement (early 2024) are developed and submitted in the second half of the year, it is projected that both budgets will be fully spent in 2023/24. In addition, submission of these documents will allow WG to confirm its position in relation to any grant funding support that it may choose to make available in 2023/24 and beyond.

#### Governance & Sub-committees (+£15,220)

13. During the first part of the year, the CJC has approved a number of recommendations in respect of the arrangements for the CJC's Audit & Governance Sub-Committee and its Standards Sub-Committee. These are being progressed and at Month 04 it is projected that full year costs may be in the region of £23,220 in 2023/24, which exceeds the approved budget of £8,000. The projection includes costs in relation to recruiting a lay Chair and Vice-Chair and the costs associated with holding a minimum of one meeting. In addition, the projection includes an estimate of the cost which may be payable to Cardiff Council for the provision of the CJC's Standards Committee.

#### Corporate Duties (+9,317)

14. The Governance Manager has progressed discussions with a range of government agencies to assess the proportionate requirements which the CJC will need to put in place in respect of a wide range of corporate duties. The exact requirements are still being worked through but will reflect the CJC's maturity and current operating parameters i.e., that it is at the 'Building the Foundations' phase of evolution. At Month 04 the cost of the Governance Manager's time (based on an average of 1 day per week from July 2023) has been recorded against this budget. The full year projection (£14,317) has been prepared on this basis and will need to be reviewed and updated as the arrangements agreed with the various agencies are agreed and costed.

#### Management, Support & Overheads (-£24,537)

15. The 3 key Service Level Agreements agreed with Cardiff Capital Region City Deal (CCRCD), Cardiff Council (CC) and Rhondda Cynon Taf (RCT), amount to £140,662 and represent over 73% of the total Management, Support & Overhead budget for 2023/24. As at Month 04 the combined spend against these budgets amounted to £28,353 or 20.2% of the approved budget. However, as activity ramps up through the course of the year, spend of £130,187 is projected across these 3 areas in 2023/24.
16. The remaining budgets consist of CJC Insurances (including broker fees), the External Audit fee and Contingency budget, which amount to £52,000. The full year projected spend against these budget heads amount to £37,938 at Month 04. The Insurance premium and broker fees have been paid for the year (£15,407) and it has been

confirmed that these will not be increased in 2023/24 to reflect the appointment of the Chief Executive and wider Executive Board.

17. The position for next year is being discussed with the broker and any increase will need to be built into the 2024/25 budget. On this basis a net underspend of £24,537 is projected against the Management, Support & Overheads budget.

#### Funding (On Target)

18. To assist with the CJC's cashflow requirements, funding due from the Constituent Councils (£255,123) and the BBNPA (£539) was invoiced in the early part of the financial year. These sums have been received in full and the appropriate amounts have been released to the CJC's revenue account to meet the expenditure incurred to-date.
19. The figures outlined above are all shown net of VAT (where applicable) and reflect the CJC's s33 VAT status. The CJC is yet to formally register itself for VAT with HMRC and in the meantime continues to reclaim its VAT via the s126 Notice process.
20. The budget position will continue to be monitored through the remaining part of the financial year and further updates will be reported to the CJC as appropriate.

#### CJC 2024/25 Proposed Budget Strategy

21. The challenges faced by the public sector to balance their in-year budgets and set a balanced budget for 2024/25 (and the medium term) is well documented. Public sector budgets have reduced in real terms, at a time when demand for services is at unprecedented levels due to the Cost-of-Living Crisis, coupled with increasing pressures such as inflation (the Consumer Price Index (CPI) stood at 6.7% in the 12 months to August 2023). In addition, the cost of servicing public sector debt has soared in past 12-18 months and Adult and Social care budget overspends continue to represent a real challenge to managing local authority finances.
22. Subject to the successful completion of the Lift & Shift, 2024/25 will represent the CJC's first year of operation, where it seeks to bring together the CCRC and CJC New Functions under the direction of a single independent legal entity. In-light of this and given the context of Local Government finances, a number of sessions have been held with Regional Cabinet/CJC Board to consider the 'Options & Choices' available in order to develop the 2024/25 Budget Strategy.
23. In summary terms, the sessions set-out the:
  - current and estimated future expenditure;
  - funding available;
  - 'gap' to be met.
24. The budget strategy discussions focused on setting out how CCRC and the CJC New Functions will merge and evolve as the two funding programmes are brought together under a single corporate entity from the 1<sup>st</sup> April 2024.
25. Leaders were keen to demonstrate that the key principle which underpins the strategy is the requirement to demonstrate the effective use of resources across the two programmes. This aim will be achieved by ensuring the CJC develops a single

governance structure which incorporates both the requirements of the CCRC and the CJC Regulations. In addition, new CJC Executive Board and wider management structure will service both programmes and transactional services will be provided by RCT Council on a marginal cost recovery basis.

26. On this basis the proposed strategy has been developed in two parts. The first part of the strategy concentrates on the existing base budgets of the two programmes and seeks to develop the 2024/25 budget on the basis of the existing resource envelope. This amounts to a sum of £3.18 million and detailed costings will need to be prepared on a 'zero base budgeting' basis to ensure this sum can accommodate the following:
- 24/25 Pay & Price Inflation;
  - 24/25 Salary Increments and any full-year staffing effects;
  - the appointment of the CJC Executive Team and the wider senior management arrangements;
  - non-staffing related expenditure such premises, transport, supplies & services etc.;
  - the cost of servicing existing Boards and Committees;
  - CJC Transactional Support, whilst most of these costs will be met from savings from the Accountable Body budget, there will be ongoing requirement in 2024/25 maintain a residual budget to meet the finance and ICT costs associated with preparing the 2023/24 Statement of Accounts and the external audit of those accounts.
27. The second part of the strategy concentrates on identifying and costing the potential budget growth required in 2024/25 to meet statutory requirements in respect of the Strategic Development Plan (SDP) and the Regional Transport Plan (RTP).
28. In addition, the cost of setting-up and servicing new sub-committees, compliance with CJC corporate duties and related insurances has been identified as a further component that will need be funded as a 'growth item'. This recognises the important point that the CJC is NOT a change of Accountable Body, but a legal corporate entity in its own right. As a result, the CJC will have to discharge a number of corporate duties and ensure it complies with all regulatory requirements directly, some of these are requirements (CCRC programme) will have been previously managed via Accountable Body arrangements at a nil or marginal cost basis.
29. The Options & Choices session initially considered six options (or a combination of options) to address these requirements. The options acknowledged the immediate budget pressures faced by Constituent Councils, but also recognised that one-off, short-term solutions do not provide a sustainable financial platform from which the CJC can look to develop its base budget over the medium term. This position recognises that the delivery agreements required to deliver the plans outlined above, typically span a period of 2 – 7 years and therefore, the budget will need to be increased, year on year, to allow the CJC to put in place, a sustainable financial base.
30. For these reasons, Members have noted the need to explore in more detail the deliverability of three options. The additional growth requirement of these options range from £437k to £962k and includes sums in respect of the SDP, RTP and the new corporate duties set out above. In progressing these options, Leaders have outlined the importance of developing a 'mixed funding' solution, which includes elements from the options considered to-date, but crucially, includes funding support provided by

Welsh Government over the life of any delivery agreements, which the CJC are required to commit to.

31. With the above in mind a number of CJC Leaders met with the Deputy Minister for Climate Change, where the following key messages were highlighted:
  - CJCs are a legal duty and the duty on both plans is prescribed as a statutory instrument, which has been in effect since 2021;
  - there is a clear expectation therefore, that these are delivered in line with the timeframes set out in the Welsh Government guidance, this is not optional;
  - the budget pressures are understood – however, £125k will be made available across the two plans – but require an implementation plan (Oct 2023) and a delivery agreement (early 2024) to be submitted to the Welsh Government;
  - resources have been made available within Transport for Wales (TfW) and CJCs should access this support, which will allow for a more collegiate relationship and minimise the need to appoint consultants;
  - there was a suggestion that financial support would continue over the period of time required to shape the RTP at least.
32. In-light of these discussions and the work completed to-date, approval of the proposed strategy will allow detailed budget preparation work to be undertaken over the autumn period and periodic updates reported back to the CJC on the potential financial implications. During this period Constituent Councils and the BBNPA will be kept informed of the emerging position, so this can be factored into local budget setting processes and the resulting budget implications understood ahead of the proposed 2024/25 Budget being considered by the CJC by the statutory deadline of the 31 January 2024.
33. Separately, the BBNPA will need to meet its share of the 2024/25 CJC Strategic Development Plan budget in-line with the regulations and a briefing session has been held with officers and members to that effect. As the detailed budget work is progressed over the autumn period, further updates will be shared with the BBNPA as appropriate. It is proposed that the basis for calculating the amount due will reflect the methodology employed in previous years, updated to reflect any Welsh Government guidance made available since budgets were last calculated.

#### Medium Term Financial Plan (MTFP)

34. Whilst much of the detail outlined above relates to the financial year 2024/25, the importance of the CJC to developing its Medium Term Financial Plan (MTFP) is fully recognised, a point reinforced by the Constituent Council s151 Officers at the 6 September meeting.
35. Therefore, work on developing the indicative revenue costs and funding contributions over the next four financial years (2025/26 to 2028/29) will also be developed over the autumn period. This will provide the CJC, Constituent Councils and BBNPA with visibility on how the base budget may need to be increased over this period in order to establish the required financial platform to enable the CJC to discharge its statutory duties and associated requirements.

36. At its meeting of the 9 October 2023 the CJC will be considering a separate report on the immediate requirements and next steps in relation to the RTP and SDP. The report sets out an initial way forward on these matters, recognising the medium-term nature of the endeavour and therefore, the implications for a Medium Term Financial Plan. This report provides a proposed way forward that carefully recognises all of the above factors and is in line with the budget considerations set out above.

#### 2024/25 Capital Programme and Treasury Management

37. In-line with previous years it expected that there will be a nil requirement for capital resources in respect of the CJC's New Functions. However, as outlined above, 2024/25 is anticipated to be first financial year, where the CCRCD funding programme is 'lifted and shifted' to the CJC. The CCRCD has an established capital programme developed as part of its Wider Investment Fund (WIF). The capital element totals £445 million and is a fully funded programme, with costs being met from a combination of HM Treasury grant funding (£325 million) and capital contributions of £120 million from Constituent Councils.
38. Therefore, in preparation for 2024/25 the CJC will need to put in place the necessary practical and regulatory arrangements (policies, procedures, approvals, documentation etc) to allow it to manage the WIF and associated cash balances. There will be no requirement for the CJC to undertake any borrowings itself, but rather to ensure that sufficient cash balances are held at all times to service the WIF's requirements and that any surplus cash held is properly managed in line with the CJC's Treasury Management Strategy.
39. These practical and regulatory requirements have been captured in the CJC Transition Plan and further updates on the proposed arrangements and any decisions required will be brought back to the CJC for consideration and approval as required.

#### **Reasons for Recommendations**

40. To update the CJC on the 2023/24 Budget Monitoring position at Month 04 and likely projected out-turn position for the year. In addition, to set-out the proposed budget strategy to develop the CJC's 2024/25 budget, with a detailed report being brought back for detailed consideration and approval no later than 31 January 2024.

#### **Financial Implications**

41. The report provides an update on the CJC's 2023/24 Budget Monitoring position and projected out-turn as at Month 04 and details the early work completed on the preparation of the CJC's likely 2024/25 budget requirement.
42. Given the subject of this report, the financial implications are clearly set out in the body of the report. In particular, the report outlines the need to achieve an appropriate balance between immediate budget pressures being faced by Constituent Councils and the need to build-up a sustainable financial platform to allow the CJC to operate and meet its statutory duties. This will be a key consideration in developing the CJC's Medium Term Financial Plan.
43. Subject to the approval of this report, detailed costings will be prepared from a zero base to understand the budget required in 2024/25 to deliver the required activity levels

and how this will be funded within the parameters of the budget strategy discussed with the CJC to-date. Further updates will be provided over the coming months and the 2024/25 budget report will be presented to the CJC to consider and approve, no later than the statutory deadline of the 31 January 2024.

44. Finally, the report highlights that the CJC will need to put in place a range of practical and regulatory requirements for 2024/25 and these have been captured within the CJC Transition Plan. The initial work on these areas has been completed with the CJC's Treasury Management advisors and an initial briefing note has been prepared for the CJC's Interim s151 officer. The briefing note will be jointly developed between the CJC, Cardiff Council (in role of Accountable Body) and RCT to ensure that the appropriate arrangements are put in place to manage these requirements in preparation for the proposed transfer date of 1 April 2024.

### **Legal Implications**

45. Regulation 16 of the South East Wales Corporate Joint Committee Regulations 2021 requires the CJC to calculate its budget requirements for 2024/25 by 31 January 2024.

### **Well-being of Future Generations (Wales) Act 2015**

46. In considering this matter regard should be had, amongst other matters, to:
  - (a) the Welsh Language (Wales) Measure 2011 and the Welsh Language Standards;
  - (b) Public sector duties under the Equalities Act 2010 (including specific Welsh public sector duties). Pursuant to these legal duties authorities must in making decisions have due regard to the need to (1) eliminate unlawful discrimination, (2) advance equality of opportunity and (3) foster good relations on the basis of protected characteristics. Protected characteristics are a. Age; b. Gender reassignment; c. Sex; d. Race – including ethnic or national origin, colour or nationality; e. Disability; f. Pregnancy and maternity; g. Marriage and civil partnership; h. Sexual orientation; i. Religion or belief – including lack of religion or belief.
  - (c) the Well Being of Future Generations (Wales) Act 2015. The Well-Being of Future Generations (Wales) Act 2015 ('the Act') is about improving the social, economic, environmental and cultural well-being of Wales. The Act places a 'well-being duty' on public bodies aimed at achieving 7 national well-being goals for Wales - a Wales that is prosperous, resilient, healthier, more equal, has cohesive communities, a vibrant culture and thriving Welsh language and is globally responsible. In discharging their duties under the Act, each public body listed in the Act (which includes the CJC) must set and published wellbeing objectives. These objectives will show how each public body will work to achieve the vision for Wales set out in the national wellbeing goals. When exercising its functions, the CJC should consider how the proposed decision will contribute towards meeting the wellbeing objectives set by each Council and in so doing achieve the national wellbeing goals. The wellbeing duty also requires the Councils to act in accordance with a 'sustainable development principle'. This principle requires the Councils to act in a way which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs. Put simply,



this means that CJC must take account of the impact of their decisions on people living their lives in Wales in the future. In doing so, CJC must:

- look to the long term.
- focus on prevention by understanding the root causes of problems.
- deliver an integrated approach to achieving the 7 national well-being goals.
- work in collaboration with others to find shared sustainable solutions.
- involve people from all sections of the community in the decisions which affect them.

47. The CJC must be satisfied that the proposed decision accords with the principles above. To assist the CJC to consider the duties under the Act in respect of the decision sought, an assessment has been undertaken, which is attached at Appendix 1.

## **RECOMMENDATIONS**

48. It is recommended that the South East Wales Corporate Joint Committee:

- (1) notes the 2023/24 Month 04 Budget Monitoring position and projected out-turn position as set out in this report;
- (2) approves the proposed 2024/25 Budget Strategy set-out in this report, which will allow detailed budget work to be undertaken over the autumn period along with appropriate consultation with Constituent Councils and the Bannau Brycheiniog National Park Authority over this period;
- (3) notes that in-line with the CJC Regulations, the proposed 2024/25 Budget will need to be considered and approved no later than the 31 January 2024.

**Chris Lee**  
**Interim Section 151 Officer**  
**South East Wales Corporate Joint Committee**  
**9 October 2023**

## **Appendices**

Appendix 1 Well-being of Future Generations Assessment

# Future Generations Assessment Evaluation

(includes Equalities and Sustainability Impact Assessments)


<p><b>Name of the Officer completing the evaluation:</b></p> <p>Hrjinder Singh</p> <p><b>Phone no:</b> 07890 027492  <b>E-mail:</b> h.singh@cardiff.gov.uk</p>	<p><b>Please give a brief description of the aims of the proposal</b></p> <p>To update the South East Wales Corporate Joint Committee (the CJC) on the 2023/24 Month 04 Revenue Budget Monitoring position and projected out-turn, as at 31 July 2023.</p> <p>To set-out the CJC’s proposed 2024/25 Budget Strategy and timetable which will to allow detailed budgets to be prepared over the autumn period and for appropriate consultation to take place, ahead of the Budget being presented to the CJC for consideration and approval, no later than the 31 January 2024.</p>
<p><b>Proposal:</b>  It is recommended that the SEW CJC:</p> <ol style="list-style-type: none"> <li>1. notes the 2023/24 Month 04 Budget Monitoring position and projected out-turn position as set out in this report;</li> <li>2. approves the proposed 2024/25 Budget Strategy set-out in this report, which will allow detailed budget work to be undertaken over the autumn period along with appropriate consultation with Constituent Councils and the Bannau Brycheiniog National Park Authority over this period;</li> <li>3. notes that in-line with the CJC Regulations, the proposed 2024/25 Budget will need to be considered and approved no later than the 31 January 2024.</li> </ol>	<p><b>Date Future Generations Evaluation form completed:</b>  9 October 2023</p>





1. **Does your proposal deliver any of the well-being goals below?** Please explain the impact (positive and negative) you expect, together with suggestions of how to mitigate negative impacts or better contribute to the goal.

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p><b>A prosperous Wales</b> Efficient use of resources, skilled, educated people, generates wealth, provides jobs</p>	<p>The report details the Financial Position at the end of Period 4 being the 31 July 2023.</p> <p>The report sets out the next steps in the development of the principles of the South East Wales Corporate Joint Committee (SEW CJC). Budget 2024/25.</p>	<p>The SEW CJC will bring together the CCR City Deal and the CJC into one coherent model of regional economic governance that will exist to maximise the opportunities for collaboration, ensure the best use of resources, increasing opportunity and generating jobs and GVA in the South East Wales economy.</p>
<p><b>A resilient Wales</b> Maintain and enhance biodiversity and ecosystems that support resilience and can adapt to change (e.g. climate change)</p>	<p>As above.</p>	<p>As above</p>
<p><b>A healthier Wales</b> People's physical and mental wellbeing is maximized and health impacts are understood</p>	<p>As above.</p>	<p>As above</p>
<p><b>A Wales of cohesive communities</b> Communities are attractive, viable, safe and well connected</p>	<p>As above.</p>	<p>As above.</p>
<p><b>A globally responsible Wales</b> Taking account of impact on global well-being when considering local social, economic and environmental wellbeing</p>	<p>As above.</p>	<p>As above.</p>

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<b>A Wales of vibrant culture and thriving Welsh language</b> Culture, heritage and Welsh language are promoted and protected. People are encouraged to do sport, art and recreation	As above.	As above.
<b>A more equal Wales</b> People can fulfil their potential no matter what their background or circumstances	As above.	As above.

## 2. How has your proposal embedded and prioritise the sustainable governance principles in its development?

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Balancing short term need with long term and planning for the future</p>	<p>The current arrangements provide for an interim set of Standing Orders which will be in place as the region completes the transition process to the SEW CJC. By its nature, the report provides assurance of the balancing of short-term and long-term planning and goals. The three main tenets of the SEW CJC of strategic development planning, the Regional Transport Plan and the empowerment of the SEW CJC to take direct action around economic well-being will ensure that the activity in the region is balanced and far-reaching.</p>	

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Working together with other partners to deliver objectives</p>	<p>Partnership working has been at the heart of the Cardiff Capital Region's work, working with UK and Welsh Governments, local authorities and private and public sector organisations and communities. In addition, the SEW CJC approach will formalise the connection with the Brecon Beacons National Park Authority (BBNPA), who have voting rights, alongside the CCR Regional Cabinet, on matters pertaining to the SEW CJC's Strategic Development Plan.</p>	
 <p>Involving those with an interest and seeking their views</p>	<p>The current commitment to transparent partnership working will be strengthened by the SEW CJC. The CJC will also inherit statutory obligations to consult and seek the views of the public which can only add to and strengthen the position going forward.</p>	
 <p>Putting resources into preventing problems occurring or getting worse</p>	<p>The paper proposes that the business planning approach the budget for 2024/25 will include resources to the CJC Transition Plan to be executed, now that the outstanding technical issues have been resolved and an effective date for implementing the Lift &amp; Shift Model has been established.</p>	
 <p>Considering impact on all wellbeing goals together and on other bodies</p>	<p>The SEW CJC will provide formal powers for the region to act on matters relating to economic well-being and to have a direct impact on well-being goals long-term. The commencement date for these duties was the 30<sup>th</sup> June 2022.</p>	

**3. Are your proposals going to affect any people or groups of people with protected characteristics?** Please explain the impact, the evidence you have used and any action you are taking below.

<b>Protected Characteristics</b>	<b>Describe any positive impacts your proposal has on the protected characteristic</b>	<b>Describe any negative impacts your proposal has on the protected characteristic</b>	<b>What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?</b>
Age	Not relevant in this context since the principles, approach and ways of working apply to all prospective interests and stakeholders.		Diversity and inclusion into all partnerships and relationships will help ensure the protected characteristics agenda is embedded in ways of working and the culture that is created.
Disability	As above.	As above	As above.
Gender reassignment	As above.	As above	As above.
Marriage or civil partnership	As above.	As above	As above.
Pregnancy or maternity	As above.	As above.	As above.
Race	As above.	As above.	As above.
Religion or Belief	As above.	As above.	As above.
Sex	As above.	As above.	As above.
Sexual Orientation	As above.	As above	As above.
Welsh Language	As above.	As above	As above.

**4. Safeguarding & Corporate Parenting. Are your proposals going to affect either of these responsibilities?**

	<b>Describe any positive impacts your proposal has on safeguarding and corporate parenting</b>	<b>Describe any negative impacts your proposal has on safeguarding and corporate parenting</b>	<b>What will you do/ have you done to mitigate any negative impacts or better contribute to positive impacts?</b>
Safeguarding	Not directly relevant; however, building the future economy should have a profoundly positive impact on ability to safeguard the future of our residents.		

Corporate Parenting	Not directly relevant; however, building strength in the economy should create opportunities for all of the young people entrusted in our care and make a direct contribution to well-being.		
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**5. What evidence and data has informed the development of your proposal?**

As above.

**6. SUMMARY: As a result of completing this form, what are the main positive and negative impacts of your proposal, how have they informed/changed the development of the proposal so far and what will you be doing in future?**

In the main, the proposal is building a stronger, more collaborative and supportive future for the region that will widen opportunities across the spectrum.

**7. MONITORING: The impacts of this proposal will need to be monitored and reviewed. Please specify the date at which you will evaluate the impact, and where you will report the results of the review.**

<b>The impacts of this proposal will be evaluated on:</b>	At least annually in light of the 'Building the Foundations' approach being taken at this time.
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